The background of the cover is a complex, 3D-rendered maze. The maze is composed of concentric, interlocking circular and rectangular paths, creating a sense of depth and complexity. The paths are rendered in shades of light blue and white, with shadows that give them a three-dimensional appearance. The maze is centered on the page and surrounds the central text.

NICTUS LIMITED
**SUMMARISED
CONSOLIDATED
FINANCIAL
STATEMENTS**

for the year ended 31 March 2021
and notice of annual
general meeting

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The summarised consolidated financial statements of Nictus Limited is a summary of the audited financial statements for the period 1 April 2020 to 31 March 2021. The summarised consolidated financial statements have not been independently assured. Mr Eckhart H Prozesky (financial director, CA(SA)) was responsible for supervising the preparation of these summarised consolidated financial statements.

The 2021 integrated annual report and financial statements are available on our website www.nictuslimited.co.za from 30 June 2021.

ABOUT NICTUS

Nictus is a retailer of household furniture, electrical appliances and home electronics sold through the Nictus Meubels Proprietary Limited brand as well as a non-life insurer through the Corporate Guarantee (South Africa) (RF) Limited brand.



Vision

Nictus is an independent, diversified investment group that creates above-average value for shareholders and other stakeholders, through sustainable growth.



Philosophy

Nictus has been successful in change initiatives. The challenge remains to reach a top level of **EXCELLENCE** throughout the organisation. The philosophy and core focus will be to drive **EXCELLENCE** in every aspect of the organisation and, through this, establish Nictus as a leading entity wherever we are present.



Core values

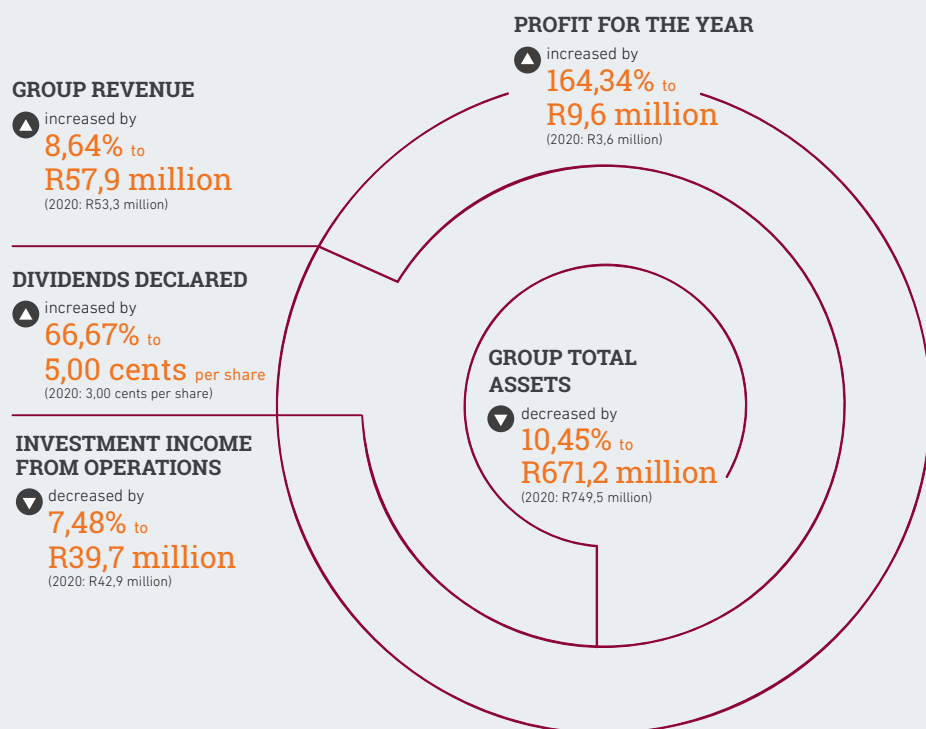
- Individual and collective ownership
- Teamwork
- Respect
- Adaptability
- Integrity
- Transparency
- Fanatical discipline



Mission

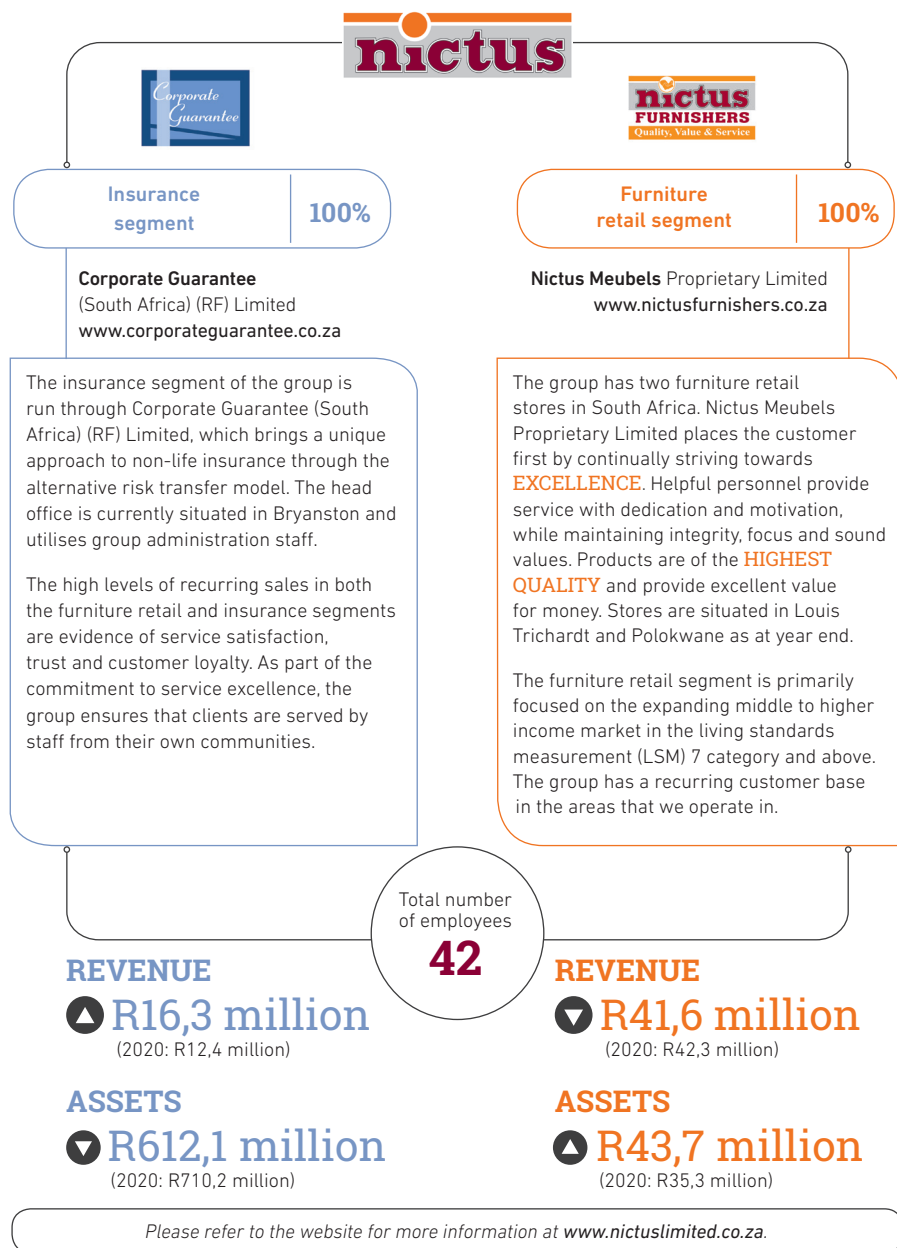
With a culture of **EXCELLENCE** and through visionary and dynamic leadership, we will achieve our vision through:

- Protecting our independence
- Expanding our business base in Southern Africa
- Growing a satisfied customer base
- Optimising all resources
- Being innovative and technology- driven
- Being the preferred employer



"We are what we repeatedly do. Excellence then, is not an act but a habit."

Aristotle (384 BC – 322 BC)



Code of conduct

I will:

Treat others as I want to be treated by them, the golden rule.

Always **strive** to do what is **best for my group**, my country and my planet.

Abide by the values, policies and procedures of the group, the laws of my country and the universal human principles of all that is good and just.

Be honest, reliable, fair and open in everything I say, write and do and accept responsibility for the consequences.

Protect the group's assets, information and reputation.

Value and respect the diversity of beliefs, cultures, convictions and habits of the people of our group and the country in which we operate.

Disclose to the group any real or perceived situations where my private interests or the interests of the members of my immediate or extended family or other persons close to me may interfere with the interests of the group.

Not give or receive gifts or benefits in contravention of the policies of the group and no gift, irrespective of the value, should influence me to change my business decision to the detriment of the group.

Seek new, better and more innovative ways to do my work and perform to the utmost of my abilities.

Not remain silent in the face of dishonesty, malice, disrespect, intolerance or injustice.

Milestones

1945

Nictus was founded

1955

The selling of new furniture under the Nictus brand name first commenced in Namibia

1969

Primary listed on the JSE in 1969, under general retailers, JSE code: NCS

1983

The first South African furniture outlet was established in Randburg

2002

Corporate Guarantee (South Africa) (RF) Limited was founded. The company has built up a client base throughout South Africa

2012

Since the 2012 unbundling of the Namibian operation, the South African group is making steady progress towards sustainable profit and growth with effective management being established in South Africa

2019

Primary listed on the JSE for 50 years

2020

Nictus is 75 years old

CHAIRPERSON'S REPORT

The outlook for economic growth in 2021 is an increase in the order of 3,5% and a rebound in consumer expenditure in the order of 3,8%. It will take another two to three years, however, to recoup the lost wealth, given an appropriate economic policy.

The South African economy shrank by 7% during 2020, a result of the COVID-19 pandemic and the extended lockdown period, with more than two million workers losing their jobs. Household consumption expenditure declined by 5,4% in real terms in 2020, compared to the average expenditure increase of 3,2% per year for the previous 20 years. This was one of the deepest recessions in South African economic history. The board and the management team took appropriate steps to protect the business including, among others, cost savings.

We are therefore exceedingly grateful for the excellent results and strong growth in profits during a very difficult time in our economic history and business environment. This was also aided by a significant rebound in the stock market, resulting in a recoupment of our losses from the previous financial year, especially for the insurance segment. Claims in this segment increased during the 2021 financial year, however, the business remains profitable. The furniture retail segment continues to collect instalment payments, while also repositioning the business with exclusive stock deals with suppliers. The provision for bad debts remains well below the industry norm, a result of good management and credit control. The segment retained customers after lockdown and with a good stock position and quality products, profits increased.

The board and the management team continually evaluate the strategic positioning of the business to adapt to a changing business environment and explore new opportunities within our risk appetite. The building in Randburg is in the process of redevelopment with a partner and we are of the opinion that this will add to cash flow and profits in the future.

In spite of an onerous and ever-developing regulatory environment in the insurance segment, we are happy to report that we received confirmation from the regulator, subsequent to an on-site visit, that we comply with the required regulations. We maintain a good working relationship with the regulator, and we are satisfied that our product offering complies with all relevant laws and regulations.

The board and management remain focused on maintaining our values and integrity and fulfilling our fiduciary duties to our shareholders. We live in a society where ethical behaviour is in short supply. We strive to do business in an ethical fashion with the support and dedication of our staff.

I would like to take this opportunity to thank Gerard Swart, who retired as a director after serving and greatly contributing to the company and group for more than six years. I also want to welcome Sarita Martin as a new director, who brings a wealth of corporate governance experience to the board.

A word of thanks to the board for their dedication and focus in fulfilling their roles as directors during this tough economic period and for safeguarding our shareholders' interests. My sincere thanks to the managing director, financial director, company secretary and staff for their enthusiasm and dedication with which they implement the company's strategy.



Professor Barend J Willemse
Chairperson

22 June 2021

GROUP MANAGING DIRECTOR'S REPORT

Segmental performance

Insurance segment

Although the past year was one of uncertainty, business interruption and claims, our insurance segment remained well positioned to weather these circumstances. We applaud the ability of our policyholders to manage their risks through this unprecedented and challenging period. Our results prove that our niche product remains resilient and exceptionally useful in facing unpredictable and difficult times. We are grateful for the levels at which investments recovered during the past year. Our strategies for investments remained prudent and paid off as our risk appetite and risk profile were strictly adhered to. Client service remains our top priority.

Furniture retail segment

We are thankful for the support experienced during the past year and would like to extend our gratitude to our customers who remained loyal to Nictus. As a result of the national lockdown, no trading took place for the months of April and May and our shops had to be closed. This was a situation that we had never experienced before and employee morale had to be boosted while the effect of the pandemic was managed on a day-to-day basis. Credit goes to our employees who remained positive and who gave their absolute best upon return from the lockdown. We applied an intense amount of focus and the pandemic forced us to remain within our basic formulas, although we were cognisant of the need to increase efficiencies. Supplier collaborations and relationships once again proved to be a contributing factor for the achieved results.

The after-effect of the full lockdown took us all by surprise and while we were fortunate to have stock items available, all synergies combined and we ultimately experienced an exceptional financial year.

Corporate governance

In the economic environment in which we operate, corporate governance remains one of the major areas of focus within the group. Promoting ethical business practices with integrity remains one of the most important factors for Nictus' success and sustainability. We remain committed

to working together with all governing and regulatory bodies, stakeholders and related parties in achieving healthy relationships and promoting sound corporate governance.

Outlook

The COVID-19 pandemic is far from over and I foresee that we will experience interesting times ahead. The after-effect may call for extreme measures and disciplines, but I remain confident that we will overcome these obstacles as we are fortunate to be in a position where we have exceptional human capital and well-preserved financial capital. There will always be business cycles with good and bad times, and we strive to obtain maximum benefit in good times and wear off the challenges of bad times.

Nictus remains committed to all our esteemed stakeholders and we will continue to build on our strategy to create wealth for them all.

Appreciation

I wish to take this opportunity to thank the employees of the group for their unqualified support and dedication during the past year, but mostly for their belief that we will endure this pandemic and that teamwork generates success. I would like to thank all of our stakeholders for their specific contributions made during the past year to assist Nictus in positioning itself for future challenges that may occur. A big thank you to the chairperson and all board members for their support, guidance and belief and for putting Nictus first.

Throughout this pandemic, we remained anchored in God and believed that He will never leave us. We are and remain humbled by His grace and mercy received and His continuous presence in our lives and in Nictus and give all thanks and glory to Him.



Gerard R de V Tromp
Executive group managing director

22 June 2021

SUMMARISED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

as at 31 March 2021

Figures in R'000	2021	2020
Assets		
Non-current assets		
Property, plant and equipment	15 132	15 580
Intangible assets	251	702
Right-of-use asset	10 045	1 514
Investments	26 177	32 168
Deferred tax assets	83	2 421
Trade, insurance and other receivables	5 556	5 485
	57 244	57 870
Current assets		
Inventories	10 176	10 796
Trade, insurance and other receivables	346 906	432 555
Investments	180 151	192 173
Cash and cash equivalents	76 679	56 014
Current tax receivable	–	72
	613 912	691 610
Total assets	671 156	749 480
Equity and liabilities		
Equity		
Stated capital	25 969	25 969
Revaluation reserve	1 152	1 152
Retained earnings	76 474	68 434
	103 595	95 555
Liabilities		
Non-current liabilities		
Deferred tax liabilities	2 609	3 115
Lease liabilities	8 506	71
	11 115	3 186
Current liabilities		
Trade and other payables	10 769	8 306
Insurance contract liability	544 047	640 705
Lease liabilities	1 630	1 728
	556 446	650 739
Total liabilities	567 561	653 925
Total equity and liabilities	671 156	749 480

SUMMARISED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

for the year ended 31 March 2021

Figures in R'000	2021	2020
Revenue (refer to note 9)	55 919	50 894
Effective interest revenue	1 996	2 416
Total revenue	57 915	53 310
Cost of sales	(26 243)	(25 714)
Gross profit	31 672	27 596
Other income	1 012	942
Investment income from operations	39 688	42 895
Notional interest allocation	(15 070)	(30 032)
Claims paid	(11 725)	(7 527)
Operating expenses	(19 841)	(19 974)
Administrative expenses	(14 060)	(13 858)
Results from operating activities	11 676	42
Investment income	–	3 441
Finance expenses	(212)	(260)
Profit before taxation	11 464	3 223
Taxation (expense)/credit	(1 842)	417
Profit for the year	9 622	3 640
Other comprehensive income		
<i>Items that will not be reclassified to profit or loss:</i>		
Revaluation of land and buildings	–	(2 146)
Income tax relating to these items	–	601
Other comprehensive income for the year, net of tax	–	(1 545)
Total comprehensive income for the year	9 622	2 095
Profit attributable to:		
Owners	9 622	3 640
Total comprehensive income attributable to:		
Owners	9 622	2 095
Basic earnings per share (cents)	18,00	6,81
Diluted basic earnings per share (cents)	18,00	6,81

SUMMARISED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

for the year ended 31 March 2021

Figures in R'000	Stated capital	Revaluation reserve	Retained earnings	Total equity
Balance as at 1 April 2019	25 969	7 983	61 489	95 441
<i>Total comprehensive income for the year</i>				
Profit for the year	-	-	3 640	3 640
Other comprehensive income	-	(1 545)	-	(1 545)
Transfer of gain on disposal of land and buildings measured at fair value through other comprehensive income to retained earnings	-	(5 286)	5 286	-
Total comprehensive income for the year	-	(6 831)	8 926	2 095
<i>Transactions with the owners of the company</i>				
Distributions to the owners of the company				
Dividends paid	-	-	(2 004)	(2 004)
Prescribed dividends	-	-	23	23
Total transactions with the owners of the company	-	-	(1 981)	(1 981)
Balance as at 31 March 2020	25 969	1 152	68 434	95 555
<i>Total comprehensive income for the year</i>				
Profit for the year	-	-	9 622	9 622
Total comprehensive income for the year	-	-	9 622	9 622
<i>Transactions with the owners of the company</i>				
Distributions to the owners of the company				
Dividends paid	-	-	(1 603)	(1 603)
Prescribed dividends	-	-	21	21
Total transactions with the owners of the company	-	-	(1 582)	(1 582)
Balance as at 31 March 2021	25 969	1 152	76 474	103 595

SUMMARISED CONSOLIDATED STATEMENT OF CASH FLOWS

for the year ended 31 March 2021

Figures in R'000	2021	2020
Cash flows from operating activities		
Cash (utilised by)/generated from operations	(33 272)	14 896
Investment income received from operations	34 551	49 393
Disposal/(acquisition) of investments	14 433	(49 619)
Short-term investments at amortised cost disinvested/(invested)	8 062	(55 665)
Dividends received	777	1 233
Dividends paid	(1 603)	(2 004)
Finance expenses paid	(212)	(260)
Tax refund/(paid)	68	(1 302)
Net cash generated from/(utilised in) operating activities	22 804	(43 328)
Cash flows from investing activities		
Acquisition of property, plant and equipment	(544)	(198)
Proceeds on sale of property, plant and equipment	182	-
Acquisition of investments	(122)	(1 551)
Loans repaid by related party	-	38 081
Proceeds on disposal of subsidiary	-	5
Net cash (utilised in)/generated from investing activities	(484)	36 337
Cash flows from financing activities		
Payment of lease liabilities	(1 655)	(1 603)
Net cash utilised by financing activities	(1 655)	(1 603)
Total cash movement for the year	20 665	(8 594)
Total cash sold by subsidiary for the year	-	(32)
Cash and cash equivalents at the beginning of the year	56 014	64 640
Total cash and cash equivalents at the end of the year	76 679	56 014

RECONCILIATION BETWEEN EARNINGS AND HEADLINE EARNINGS

for the year ended 31 March 2021

Figures in R'000	Profit on ordinary activities	Taxation	Non-controlling interest	Net profit
Reconciliation between earnings and headline earnings:				
2021				
Profit before taxation	11 464	(1 842)	–	9 622
<i>Adjustments for:</i>				
Loss on disposal of property, plant and equipment	12	(3)	–	9
Headline earnings	11 476	(1 845)	–	9 631
2020				
Profit before taxation	3 223	417	–	3 640
<i>Adjustments for:</i>				
Loss on disposal of property, plant and equipment	10	(3)	–	7
Loss on disposal of subsidiary	23	(6)	–	17
Headline earnings	3 256	408	–	3 664

Figures in R'000	2021	2020
Headline earnings per share (cents)	18,02	6,86
Diluted headline earnings per share (cents)	18,02	6,86

SUMMARISED SEGMENTAL REPORT

for the year ended 31 March 2021

Figures in R'000	2021	2020
Segment assets		
Furniture retail*	43 696	35 306
Insurance**	612 073	710 234
	655 769	745 540
Head office and eliminations	15 387	3 940
	671 156	749 480
Segment liabilities		
Furniture retail	13 461	8 264
Insurance	562 693	660 823
	576 154	669 087
Head office and eliminations	(8 593)	(15 162)
	567 561	653 925
Segment revenue		
Furniture retail	41 640	42 345
Insurance	16 330	12 429
	57 970	54 774
Head office and eliminations	(55)	(1 464)
	57 915	53 310
Profit/(loss) for the year		
Furniture retail	3 158	(1 308)
Insurance	7 469	582
	10 627	(726)
Head office and eliminations	(1 005)	4 366
	9 622	3 640

* The segment has two furniture retail stores in South Africa. Nictus places the customer first by continually striving towards excellence. Helpful personnel provide service with dedication and motivation, while maintaining integrity, focus and sound values. Products are of the highest quality and provide excellent value for money. Stores are situated in Louis Trichardt and Polokwane as at year end. The segment was negatively affected in the prior year by the operational results of Kruben Holdings Proprietary Limited which formed part of this segment up until 31 March 2020, the date on which the company was sold to an external third party. The loss relating to Kruben Holdings Proprietary Limited amounted to R3,55 million.

** The insurance segment of the group is run through Corporate Guarantee (South Africa) (RF) Limited, which brings a unique approach to non-life insurance through the alternative risk transfer model. The head office is currently situated in Bryanston and utilises group administration staff.

NOTES TO THE FINANCIAL INFORMATION

for the year ended 31 March 2021

1. Statement of compliance

The summarised consolidated financial statements are prepared in accordance with the requirements of the JSE Limited Listings Requirements (JSE Listings Requirements) for abridged reports and the requirements of the Companies Act of South Africa applicable to summarised financial statements. The JSE Listings Requirements require abridged reports to be prepared in accordance with the framework concepts and the measurement and recognition requirements of International Financial Reporting Standards (IFRS) and the SAICA Financial Reporting Guides as issued by the Accounting Practices Committee and Financial Pronouncements as issued by the Financial Reporting Standards Council and to also, as a minimum, contain the information required by IAS 34 *Interim Financial Reporting*.

The accounting policies applied in the preparation of the consolidated financial statements, from which the summarised consolidated financial statements were derived, are in terms of International Financial Reporting Standards and are consistent with the accounting policies applied in the preparation of the previous consolidated annual financial statements, except as indicated otherwise on page 45 of the 2021 integrated annual report, in the case of new accounting standards implemented effective 1 April 2020. The adoption of the new accounting standards had no material impact on the results from operating activities of the group.

These summarised consolidated financial statements are extracted from the audited consolidated financial statements for the year ended 31 March 2021 but are not audited. PricewaterhouseCoopers Inc. audited the consolidated financial statements for the year ended 31 March 2021 and their unmodified audit report is available for inspection at the registered office of Nictus.

2. Directors' responsibility statement

The directors take full responsibility of the preparation of the summarised consolidated financial statements, and that the financial information has been correctly extracted from the underlying audited financial statements for the year ended 31 March 2021.

3. Basis of measurements

The summarised consolidated financial statements have been prepared on the historical cost basis, except for the following material items in the statement of financial position:

- Land and buildings are measured at revalued amounts;
- Insurance contract liabilities; and
- Financial instruments classified at fair value through profit or loss are measured at fair value.

The summarised consolidated financial statements are presented in thousands of South African Rands (R'000).

4. Related parties

During the period, certain companies within the group entered into transactions with each other. These intra-group transactions have been eliminated on consolidation. Related party information is unchanged from that reported at 31 March 2021. Refer to the 2021 audited consolidated financial statements for further information.

5. Events after the reporting period

There were no material events after the reporting date and up to the date of approval of these financial statements that required adjustment or disclosure in the group and company financial statements for the year ended 31 March 2021, other than that a dividend of 5,00 cents per share was declared by the directors subsequent to year end, payable to shareholders registered on 26 July 2021.

6. Directorate

Changes to the board of the company during the reporting period ended 31 March 2021, were as follows:

- Gerard Swart resigned as a member of the board, and thus as chairperson and member of the remuneration and nomination committee and member of the audit and risk committee, as from 1 February 2021; and
- Sarita Martin was appointed as an independent non-executive director, as a member and chairperson of the remuneration and nomination committee and member of the audit and risk committee, effective 1 February 2021.

7. Determination of fair values

A number of the group's accounting policies and disclosures require the determination of fair value, for both financial and non-financial assets and liabilities. Fair values have been determined for measurement and/or disclosure purposes based on the following methods. When applicable, further information about the assumptions made in determining fair values is disclosed in the notes specific to that asset or liability.

Property, plant and equipment

The fair value of land and buildings is estimated by using a combination of the income capitalisation method and the depreciated replacement value method. This method requires the net annual income generated by the property, based on market trends, to be capitalised at an appropriate rate of return to reflect risk, specific investment demands and the overall condition of the structures. The group uses alternative valuation methods where deemed more appropriate at the financial position reporting date.

Investments in equity, debt securities and unit trusts

The fair value of financial assets at fair value through profit or loss is determined by reference to their quoted closing market price at the reporting date.

The fair values of the financial assets were determined as follows:

- The fair values of listed or quoted investments are based on the quoted closing market prices;
- The fair values of debt securities are based on the quoted closing market prices as reflected on the JSE Debt Market. The securities are regularly traded on the active market; and
- The fair values of the unit trust investments are based on the quoted put (exit) price provided or published by the fund manager.

Trade and other receivables

The fair value of trade and other receivables is estimated as the present value of future cash flows, discounted at the market rate of interest at the reporting date.

Trade and other payables

All trade and other payables are of a short-term nature and the carrying value of trade and other payables at amortised cost is believed to approximate their fair value.

Cash and cash equivalents

The cash and cash equivalents held by the group are of a short-term nature and the fair value of the investments made to meet short-term operational obligations as they fall due is deemed to approximate the carrying amount.

NOTES TO THE FINANCIAL INFORMATION continued

for the year ended 31 March 2021

7. Determination of fair values continued

7.1 Fair value of land and buildings

Land and buildings consists of business premises situated on Erf 2134, Ferndale, Johannesburg (property), measuring 8 030m². The property was valued by the company's directors as at 31 March 2021. The valuation was based on initial terms agreed between the company and an unrelated third party to sell the property subsequent to year end. The key input under this approach is the consideration offered for the purchase of the property. The sale of the property within the next 12 months is not assessed as highly probable as at 31 March 2021. The directors updated their assessment of the fair value of the property, taking into account the most recent independent valuation, effective 31 March 2020. The directors determined that the property's value is within a range of reasonable fair value estimates. Ownership of the property changed during the prior financial year with Kruben Holdings Proprietary Limited selling its business, which included the property, as a going concern to Corporate Guarantee (South Africa) (RF) Limited, a fellow subsidiary at the time. Despite the ownership change, the property remained within the group. The effective date of this transaction was 1 March 2020. No depreciation has been recognised in the current or prior period in respect of the property. The directors have assessed the residual value of the property as at 31 March 2021 and calculated that the residual value approximates the current carrying value.

Figures in R'000	Level 1	Level 2	Level 3	Level 4
Land and buildings – 2021	–	–	14 000	14 000
Land and buildings – 2020	–	–	14 000	14 000

Figures in R'000	Land and buildings
Reconciliation of fair value assets in Level 3	
Balance as at 1 April 2020	14 000
Fair value measurements	–
Balance as at 31 March 2021	14 000

7. Determination of fair values continued

7.2 Fair value hierarchy of financial assets at fair value through profit or loss

For financial assets recognised at fair value, disclosure is required of a fair value hierarchy which reflects the significance of the inputs used to make the measurements. Unit trusts consist of investments in collective investment schemes and the valuation technique is based on a quoted put (exit) price provided by the relevant fund managers. The only observable inputs with regard to unit trusts are the closing units and closing price. There were no transfers between the levels for the reporting period.

Level 1: Quoted market price in an active market for an identical instrument.

Level 2: Valuation techniques based on observable inputs either directly (i.e. as prices) or indirectly (i.e. derived from prices). This category includes instruments valued using quoted market prices in active markets for similar instruments; quoted prices for identical or similar instruments in markets that are considered less than active; or other valuation techniques where all significant inputs are directly or indirectly observable from market data.

Level 3: Valuation techniques using significant unobservable inputs. This category includes all instruments where the valuation techniques include inputs not based on observable data and the unobservable inputs have a significant effect on the instrument's valuation.

Figures in R'000	2021	2020
Level 1		
Listed shares	6 856	5 979
Listed debt securities	17 105	17 258
Unit trusts	3 961	3 549
	27 922	26 786
Level 2		
Unit trusts	118 899	129 986

NOTES TO THE FINANCIAL INFORMATION continued

for the year ended 31 March 2021

7. Determination of fair values continued

7.3 Financial assets by category

The accounting policies for financial assets have been applied to the line items below:

Figures in R'000	Loans and receivables at amortised cost	Fair value through profit or loss	Total
2021			
Investments	–	146 821	146 821
Trade and insurance receivables	53 765	–	53 765
Secured advances	298 015	–	298 015
Short-term deposits	59 507	–	59 507
Cash and cash equivalents	76 679	–	76 679
	487 966	146 821	634 787
2020			
Investments	–	156 772	156 772
Trade and insurance receivables	36 430	–	36 430
Secured advances	400 513	–	400 513
Short-term deposits	67 569	–	67 569
Cash and cash equivalents	56 014	–	56 014
	560 526	156 772	717 298

The carrying amounts of the financial assets at amortised cost approximate their fair values.

7. Determination of fair values continued

7.4 Financial liabilities by category

The accounting policies for financial liabilities have been applied to the line items below:

Figures in R'000	Financial liabilities at amortised cost	Total
2021		
Lease liabilities	10 136	10 136
Trade and other payables	9 859	9 859
	19 995	19 995
2020		
Lease liabilities	1 799	1 799
Trade and other payables	5 609	5 609
	7 408	7 408

The carrying amounts of the financial liabilities at amortised cost approximate their fair values.

8. Leases

The group entered into three new lease agreements during the past year for retail space and a storeroom with regard to the furniture retail segment and office space from a Nictus perspective, which constitute multi-year lease agreements. These leases generally do not exceed an initial period of 60 months. Periods covered by an option to extend the lease, if the lessee is reasonably certain to exercise that option, are also taken into account. The latter is unlikely in a furniture retail environment given the amount of external factors to be considered before extending a lease agreement.

The lease payments for the above-mentioned lease agreements are discounted using the lessee's incremental borrowing rate as the interest rate implicit in the lease could not be readily determined.

A lease contract relating to the Louis Trichardt retail and store space is not included in the IFRS 16 calculation and is treated as a short-term lease. Negotiations are ongoing as at 31 March 2021 to formalise the specifics with regard to future periods and subject to rental finalisation.

NOTES TO THE FINANCIAL INFORMATION continued

for the year ended 31 March 2021

8. Leases continued

Amounts recognised in the statement of financial position

Right-of-use assets

The statement of financial position shows the following amounts relating to leases:

Figures in R'000	2021	2020
Opening balance	1 514	–
Adjustment on adoption of IFRS 16 – 1 April 2019	–	3 402
Lease – straight-lining accrual adjustment	–	(319)
New lease contracts entered into during the financial year	10 381	–
Derecognition of right-of-use asset on early termination of existing lease contracts	(165)	–
Depreciation recognised	(1 685)	(1 569)
Net carrying amounts of right-of-use assets	10 045	1 514

Lease liabilities

The statement of financial position shows the following amounts relating to leases:

Figures in R'000	2021	2020
Opening balance	1 799	–
Adjustment on adoption of IFRS 16 – 1 April 2019	–	3 402
New lease contracts entered into during the financial year	10 381	–
Derecognition of lease liability on early termination of existing lease contracts	(191)	–
Lease concession – COVID-19 relief	(198)	–
Finance charges incurred	212	260
Finance charges paid	(212)	(260)
Lease liability repayment	(1 655)	(1 603)
Net carrying amounts of lease liabilities	10 136	1 799

8. Leases continued

Lease liabilities continued

The maturity analysis of lease liabilities is as follows:

Figures in R'000	2021	2020
Within one year	2 275	1 835
Between one and two years	2 400	73
Between two and five years	7 266	–
	11 941	1 908
<i>Less: Finance charges component</i>	<i>(1 805)</i>	<i>(109)</i>
	10 136	1 799
Non-current component	8 506	71
Current component	1 630	1 728

9. Revenue

Figures in R'000	2021	2020
Revenue from contracts with customers	39 644	38 900
Sale of goods*	38 452	37 620
Rendering of services#	1 192	1 280
Insurance premium income	16 275	11 994
	55 919	50 894
Insurance premium income in terms of IFRS 4 consists of:		
Net written premiums	(71 582)	97 501
Change in net provision for unearned premiums	87 857	(85 507)
	16 275	11 994

* The sale of goods consists of revenue from goods transferred to customers at a point in time.

Rendering of services consists of revenue from services provided to customers over time amounting to R0,41 million (2020: R0,18 million). The remainder is provided at a point in time.

NOTICE OF ANNUAL GENERAL MEETING



Nictus Limited

(Incorporated in the Republic of South Africa)
Registration number RSA: 1981/011858/06
Registration number NAM: 781/11858
JSE share code: NCS
ISIN number: NA0009123481
(Nictus or the company)

Notice is hereby given that the annual general meeting of the shareholders of Nictus (shareholders) in respect of the financial year ended 31 March 2021 will be held on Wednesday, 1 September 2021 at 15:00 (South African time), to deal with the business as set out below and to consider and, if deemed appropriate, pass with or without modification the ordinary and special resolutions set out in this notice.

In light of the COVID-19 pandemic the board has, in the circumstances, determined that it is necessary, prudent and preferable that the annual general meeting be held by way of electronic participation only, and not by way of a physical meeting. The annual general meeting will accordingly only be accessible through electronic communication, as permitted by the JSE Limited (JSE) and in accordance with the provisions of the Companies Act of South Africa, 71 of 2008 (the Companies Act of South Africa) and the company's Memorandum of Incorporation (MOI). The company has retained the services of The Meeting Specialist Proprietary Limited (TMS) to remotely host the annual general meeting on an interactive electronic platform in order to facilitate remote participation and voting by shareholders. TMS will also act as scrutineer for purposes of the annual general meeting.

Please refer to point 9 of the notice of annual general meeting for details.

1. Record date

The board of directors of the company (the board) has determined that the record date, as contemplated in section 59(1) of the Companies Act of South Africa and the JSE Limited (JSE) Listings Requirements, for the purpose of determining which shareholders of the company are entitled to:

- 1.1 Receive notice of the annual general meeting is Friday, 25 June 2021; and
- 1.2 Participate in and vote at the annual general meeting is Friday, 20 August 2021. Accordingly, only shareholders who are registered in the register of members of the company, or their proxies, on Friday, 20 August 2021 will be entitled to participate in and vote at the annual general meeting. The last day to trade in order to be entitled to participate in and vote at the annual general meeting is therefore Tuesday, 17 August 2021.

2. General purpose of the annual general meeting

The general purpose of the annual general meeting is to:

- 2.1 Consider and, if deemed appropriate, pass with or without modification the resolutions set out hereunder; and
- 2.2 Deal with any business that may lawfully be dealt with at the annual general meeting.

3. Presentation of the group audited annual financial statements

The consolidated audited annual financial statements of the company and its subsidiaries, incorporating the reports of the auditor, the audit and risk committee, the directors, the social and ethics committee and the remuneration and nomination committee for the year ended 31 March 2021, will be presented to shareholders as required in terms of section 30(3)(d) read with section 61(8)(a) of the Companies Act of South Africa.

4. Resolutions for consideration and approval

4.1 Ordinary resolution 1: Re-election of Cornelius J de Vrye as a director

"Resolved that Cornelius J de Vrye, who retires by rotation in terms of clause 16.3.2 of the MOI, be and is hereby re-elected as a director of the company."

In order for this ordinary resolution number 1 to be passed, the support of more than 50% (fifty percent) of the voting rights exercised on the resolution by shareholders present in person, or represented by proxy, at the annual general meeting, is required.

A brief *curriculum vitae* is set out on page 11 of the 2021 integrated annual report.

4.2 Ordinary resolution 2: Re-election of Professor Barend J Willemse as a director

"Resolved that Professor Barend J Willemse, in terms of clause 16.3.2 of the MOI, be and is hereby re-elected as a director of the company."

In order for this ordinary resolution number 2 to be passed, the support of more than 50% (fifty percent) of the voting rights exercised on the resolution by shareholders present in person, or represented by proxy, at the annual general meeting, is required.

A brief *curriculum vitae* is set out on page 10 of the 2021 integrated annual report.

4.3 Ordinary resolution 3: Re-election of Nicolaas C Tromp as a director

"Resolved that Nicolaas C Tromp, in terms of clause 16.3.2 of the MOI, be and is hereby re-elected as a director of the company."

In order for this ordinary resolution number 3 to be passed, the support of more than 50% (fifty percent) of the voting rights exercised on the resolution by shareholders present in person,

or represented by proxy, at the annual general meeting, is required.

A brief *curriculum vitae* is set out on page 10 of the integrated annual report.

4.4 Ordinary resolution 4: Election of Sarita Martin as a director

"Resolved that Sarita Martin, in terms of clause 16.2.9.1 of the MOI, be and is hereby elected as a director of the company."

In order for this ordinary resolution number 4 to be passed, the support of more than 50% (fifty percent) of the voting rights exercised on the resolution by shareholders present in person, or represented by proxy, at the annual general meeting, is required.

A brief *curriculum vitae* is set out on page 11 of the 2021 integrated annual report.

4.5 Ordinary resolution 5: Non-binding approval of the remuneration policy

"Resolved to approve, by way of a non-binding advisory vote, the remuneration policy of the company as set out on page 27 of the 2021 integrated annual report."

In order for this ordinary resolution number 5 to be passed, the support of more than 50% (fifty percent) of the voting rights exercised on the resolution by shareholders present in person, or represented by proxy, at the annual general meeting, is required.

4.6 Ordinary resolution 6: Non-binding approval of the remuneration implementation report

"Resolved to approve, by way of a non-binding advisory vote, the remuneration implementation report of the company as set out on page 25 of the 2021 integrated annual report."

In order for this ordinary resolution number 6 to be passed, the support of more than 50% (fifty percent) of the voting rights exercised

NOTICE OF ANNUAL GENERAL MEETING continued

on the resolution by shareholders present in person, or represented by proxy, at the annual general meeting, is required.

The remuneration report of the remuneration and nomination committee (which includes the remuneration policy and implementation report) is set out on pages 24 to 27 of the 2021 integrated annual report.

The JSE Listings Requirements require, and the King IV™ Report on Corporate Governance for South Africa, 2016 (King IV™) recommends, that a company's remuneration policy and implementation report be tabled for separate non-binding advisory votes by shareholders at each annual general meeting. This enables shareholders to express their views on the company's remuneration policy and the implementation report. Ordinary resolutions numbers 5 and 6 are of a non-binding advisory nature only. The board will, however, take the outcome of the non-binding advisory votes into consideration when considering amendments to the group's remuneration policy.

Shareholders are reminded that in terms of the JSE Listings Requirements and King IV™, should 25% or more of the votes cast be against one or both of these non-binding ordinary resolutions, Nictus undertakes to engage with shareholders as to the reasons therefore and undertakes to appropriately address legitimate and reasonable objections and concerns raised.

4.7 Ordinary resolution 7: Re-election of Cornelius J de Vrye as a member and chairperson of the audit and risk committee

"Resolved that Cornelius J de Vrye, a director of the company who fulfils the requirements of section 94(4) of the Companies Act of South Africa, be and is hereby re-elected as a member and chairperson of the audit and risk committee of the company, to hold office until the conclusion of the next annual general meeting of the company, subject to his re-election as a

director of the company pursuant to ordinary resolution number 1.

In order for this ordinary resolution number 7 to be passed, the support of more than 50% (fifty percent) of the voting rights exercised on the resolution by shareholders present in person, or represented by proxy, at the annual general meeting, is required.

4.8 Ordinary resolution 8: Re-election of Professor Barend J Willemse as a member of the audit and risk committee

"Resolved that Professor Barend J Willemse, a director and chairperson of the board who fulfils the requirements contemplated in section 94(4) of the Companies Act of South Africa, be and is hereby re-elected as a member of the audit and risk committee of the company, to hold office until the conclusion of the next annual general meeting of the company, subject to his re-election as a director of the company pursuant to ordinary resolution number 2."

In order for this ordinary resolution number 8 to be passed, the support of more than 50% (fifty percent) of the voting rights exercised on the resolution by shareholders present in person, or represented by proxy, at the annual general meeting, is required. Shareholders' attention is specifically drawn to the dual role of Professor Barend J Willemse, being an independent non-executive chairperson of the board and also a member of the audit and risk committee of the company.

4.9 Ordinary resolution 9: Election of Sarita Martin as a member of the audit and risk committee

"Resolved that Sarita Martin, a director of the company who fulfils the requirements contemplated in section 94(4) of the Companies Act of South Africa, be and is hereby elected as a member of the audit and risk committee of the company, to hold office until the conclusion of the next annual general meeting of the company,

subject to her election as a director pursuant to ordinary resolution number 4."

In order for this ordinary resolution number 9 to be passed, the support of more than 50% (fifty percent) of the voting rights exercised on the resolution by shareholders present in person, or represented by proxy, at the annual general meeting, is required.

4.10 Ordinary resolution 10: Reappointment of PricewaterhouseCoopers Inc. as the independent external auditor

"Resolved that PricewaterhouseCoopers Inc. (with the designated external audit partner being Jorge M Goncalves) be and is hereby reappointed as the independent external auditor of the company, in terms of the MOI and the Companies Act of South Africa, to hold office until the conclusion of the next annual general meeting of the company."

The audit and risk committee of the company recommended the reappointment of PricewaterhouseCoopers Inc. and Jorge M Goncalves, following its assessment of the performance and independence of PricewaterhouseCoopers Inc. and Jorge M Goncalves and being satisfied that no governance guidelines have been breached and that they have complied with the provisions of the JSE Listings Requirements and the Companies Act of South Africa.

In order for this ordinary resolution number 10 to be passed, the support of more than 50% (fifty percent) of the voting rights exercised on the resolution by shareholders present in person, or represented by proxy, at the annual general meeting, is required.

4.11 Ordinary resolution 11: Authority to issue ordinary shares

"Resolved that the board be and is hereby authorised by way of a general authority to issue up to 30% (thirty percent) of the authorised

but unissued shares in the share capital of the company, excluding treasury shares, as at the date of passing of this ordinary resolution, at their discretion, for cash and/or to grant options to subscribe for such 30% (thirty percent) of the company's issued share capital, for such purposes and on such terms and conditions as they may determine, provided that such transaction(s) are subject to the JSE Listings Requirements, the Companies Act of South Africa and the following conditions:

- 4.11.1 This authority shall only be valid until the next annual general meeting of the company but shall not extend beyond 15 (fifteen) months from the date of passing of this resolution;
- 4.11.2 The issue of the shares must be made to persons qualifying as public shareholders as defined in the JSE Listings Requirements, and not to related parties;
- 4.11.3 The shares which are the subject of the issue must be of a class already in issue, or where this is not the case, must be limited to such shares or rights that are convertible into a class already in issue;
- 4.11.4 Must be published in a SENS announcement, in accordance with the JSE Listings Requirements, giving full details of the issue, after any issue representing, on a cumulative basis within one financial year, 5% (five percent) of the number of shares in issue prior to the issue concerned; and
- 4.11.5 In determining the price at which an issue of shares for cash will be made in terms of this authority, the maximum discount permitted shall be 10% (ten percent) of the weighted average traded price of the ordinary shares on the JSE, measured over the 30 (thirty) business days prior to the date that the price of the issue is agreed between the company and the party subscribing for the shares."

In order for this ordinary resolution number 11 to be passed, the support of more than 75% (seventy-five percent) of the voting rights

NOTICE OF ANNUAL GENERAL MEETING continued

exercised on the resolution by shareholders present in person, or represented by proxy, at the annual general meeting, is required.

4.12 Ordinary resolution 12: Signing authority

"Resolved that each director, or the secretary of the company, be and is hereby authorised to do all such things and sign all such documents as may be necessary for, or incidental to the implementation of the resolutions passed at the annual general meeting of the company and set out in this notice."

In order for this ordinary resolution number 12 to be passed, the support of more than 50%

(fifty percent) of the voting rights exercised on the resolution by shareholders present in person, or represented by proxy, at the annual general meeting, is required.

4.13 Special resolution 1: Approval of non-executive directors' remuneration

"Resolved that the company be and is hereby authorised to pay remuneration to its non-executive directors for their services as directors, as contemplated in sections 66(8) and 66(9) of the Companies Act of South Africa, and that the remuneration structure and amounts as set out as follows, be and are hereby approved until such time as rescinded or amended by the shareholders by way of a special resolution."

Name of director	Proposed fees					
	Annual fee R	Board R	Remu- neration			
			Audit and risk committee R	nomination and committee R	Social and ethics committee R	Investment committee R
Professor Barend J Willemse	466 300	337 600	42 900	42 900	–	42 900
Sarita Martin	270 270	171 600	42 900	55 770	–	–
Cornelius J de Vrye	334 620	171 600	120 120	42 900	–	–
Philippus J de W Tromp	199 485	171 600	–	–	27 885	–
Nicolaas C Tromp	171 600	171 600	–	–	–	–

* Non-executive directors will be paid an amount of R42 900 per day per meeting in respect of board or special meetings, should the number of these additional meetings exceed five per annum. They will also be paid a pro rata amount per hour for additional time spent.

Special resolution number 1 is required in terms of section 66 of the Companies Act of South Africa, which requires that non-executive directors' remuneration for their services as directors may be paid by a company only in accordance with a special resolution approved by shareholders within the previous two years.

In order for special resolution number 1 to be passed, the support of at least 75% (seventy-five percent) of the voting rights exercised on the resolution by the shareholders present in person, or represented by proxy, at the annual general meeting, is required.

The reason for this resolution is to obtain approval for the payment of the non-executive directors' remuneration and the effect will be that the non-executive directors are paid in accordance with this resolution.

4.14 Special resolution 2: General authority to repurchase shares

"Resolved that the company, in terms of its MOI, or one of its wholly-owned subsidiaries, in terms of such wholly-owned subsidiary's MOI, as the case may be, and subject to the relevant subsidiary passing the necessary special resolution, be and is hereby authorised by way of a general authority to acquire the company's own securities, upon such terms and conditions and in such amounts as the directors may from time to time decide, subject to the JSE Listings Requirements and the Companies Act of South Africa and subject to the following:

- 4.14.1 This general authority shall be valid until the company's next annual general meeting, provided that it shall not extend beyond 15 (fifteen) months from the date of passing of this resolution;
- 4.14.2 The repurchase being effected through the order book operated by the JSE trading system, without any prior understanding or arrangement between the company and the counterparty;
- 4.14.3 Repurchases may not be made at a price greater than 10% (ten percent) above the weighted average of the market value of the ordinary shares for the 5 (five) business days immediately preceding the date on which the transaction is effected;
- 4.14.4 An announcement being published as soon as the company has repurchased ordinary shares constituting, on a cumulative basis, 3% (three percent) of the initial number of ordinary shares (the number of ordinary shares in issue at the time that this general authority is granted), and for each 3% (three percent) in aggregate of the initial number of

ordinary shares repurchased thereafter in accordance with the JSE Listings Requirements;

- 4.14.5 The number of shares which may be acquired pursuant to this authority in any one financial year may not in the aggregate exceed 20% (twenty percent) of the company's issued share capital as at the date of passing of this special resolution or, in the case of an acquisition by a subsidiary of the company, 10% (ten percent) in aggregate of the number of issued shares of any class of shares of the company, taken together with all shares held by all the subsidiaries of the company;
- 4.14.6 The company and/or its subsidiaries may not repurchase securities during a prohibited period as defined in the JSE Listings Requirements, unless it has in place a repurchase programme where the dates and quantities of securities to be traded during the relevant period are fixed (not subject to any variation) and full details of the programme have been submitted to the JSE in writing, prior to the commencement of the prohibited period. The company must instruct an independent third party, which makes its investment decisions in relation to the company's securities independently of, and uninfluenced by the company, prior to the commencement of the prohibited period to execute the repurchase programme submitted to the JSE;
- 4.14.7 At any point in time the company may only appoint one agent to effect any repurchases on its behalf;
- 4.14.8 The board must pass a resolution that they authorised the repurchase and that the company and its subsidiaries have passed the solvency and liquidity test set out in section 4 of the Companies Act of South Africa and that since the test was performed, there have been

no material changes to the financial position of the company and its subsidiaries (collectively, the group);

- 4.14.9 The directors, having considered the effects of the maximum repurchase permitted, are of the opinion that for a period of 12 (twelve) months after the date of the notice of the annual general meeting:
- 4.14.9.1 The company and the group will be able, in the ordinary course of business, to pay its debts;
- 4.14.9.2 The working capital of the company and the group will be adequate for ordinary business purposes;
- 4.14.9.3 The assets of the company and the group, fairly valued in accordance with International Financial Reporting Standards, will exceed the liabilities of the company and the group; and
- 4.14.9.4 The company's and the group's ordinary share capital and reserves will be adequate for ordinary business purposes."

Section 48 of the Companies Act of South Africa authorises the board of directors of a company to approve the acquisition of its own shares subject to the provisions of sections 46 and 48 of the Companies Act of South Africa having been met. The Companies Act of South Africa and the JSE Listings Requirements require the approval of at least 75% (seventy-five percent) of the votes cast by shareholders present in person, or represented by proxy, at the annual general meeting, for special resolution number 2 to become effective.

4.15 Special resolution 3: Financial assistance to entities related or inter-related to the company, in terms of section 45 of the Companies Act of South Africa

"Resolved that, as a general approval, the company may, in terms of section 45(3)(a)(ii) of the Companies Act of South Africa, provide any direct or indirect financial assistance (financial assistance will herein have the meaning attributed to it in section 45(1) of the Companies Act of South Africa) to any related or inter-related company or to any juristic person who is a member of or related to any such company/ies (related and inter-related will herein have the meaning attributed to it in section 2 of the Companies Act of South Africa), subject to compliance with the remainder of section 45 of the Companies Act of South Africa, as the board may deem fit and on the terms and conditions, to the recipient/s, in the form, nature and extent and for the amounts that the board may determine from time to time."

In order for special resolution number 3 to be passed, the support of at least 75% (seventy-five percent) of the voting rights exercised on the resolution by the shareholders present in person, or represented by proxy, at the annual general meeting, is required.

The effect of special resolution number 3, if adopted, is to confer the authority on the board to authorise financial assistance to companies related or inter-related to the company or to any juristic person who is a member of or related to any such companies generally as the board may deem fit, on the terms and conditions, and for the amounts that the board may determine from time to time, for a period of two years from the date of the adoption of the special resolution and in particular as specified in the special resolution.

5. Additional information

The following additional information, which may appear elsewhere in the 2021 integrated annual report, is provided in terms of the JSE Listings Requirements for purposes of the general authority to repurchase the company's shares set out in special resolution number 2 above:

- 5.1. Major shareholders – pages 34 and 35 of the 2021 integrated annual report; and
- 5.2. Stated capital of the company – page 76 of the 2021 integrated annual report.

6. Directors' responsibility statement

The directors in office, whose names appear on pages 10 and 11 of the 2021 integrated annual report, collectively and individually accept full responsibility for the accuracy of the information pertaining to special resolution number 2 and certify that, to the best of their knowledge and belief, there are no facts that have been omitted which would make any statement false or misleading, and that all reasonable enquiries to ascertain such facts have been made and that the special resolutions contain all information required by the JSE Listings Requirements.

7. Material changes

Other than the facts and developments reported on in the 2021 integrated annual report, there have been no material changes in the affairs or financial position of the company and its subsidiaries since the company's financial year end and the date of signature of the 2021 integrated annual report.

8. Directors' intention regarding the general authority to repurchase the company's shares

The directors have no specific intention, at present, for the company to repurchase any of its shares but consider that such a general authority should be put in place should an opportunity present itself to do so during

the year which is in the best interests of the company and shareholders.

9. Participation, voting and proxies

- 9.1 Please note that, in terms of section 62(3) (e) of the Companies Act of South Africa:
- 9.1.1 A shareholder entitled to attend and vote at the annual general meeting is entitled to appoint one or more proxies to attend, participate in and vote at the annual general meeting in place of that shareholder; and
 - 9.1.2 A proxy need not also be a shareholder of the company.
- 9.2 Shareholders who wish to participate electronically in and/or vote at the annual general meeting are required to complete the electronic participation form available on page 113 of the 2021 integrated annual report, and email it to TMS at proxy@tmsmeetings.co.za or alternatively contact them on +27 11 520 7950/1/2 as soon as possible, but in any event no later than 15:00 (South African time) on Monday, 30 August 2021. TMS will assist shareholders with the requirements for electronic participation in, and/or voting at, the annual general meeting.
- 9.3 Shareholders will be liable for their own network charges in relation to electronic participation in and/or voting at the annual general meeting. Any such charges will not be for the account of the company, the JSE and/or TMS. The company, the JSE or TMS cannot be held accountable in the case of loss of network connectivity or other network failure due to insufficient airtime, internet connectivity, internet bandwidth and/or power outages which prevent any such shareholder from participating in and/or voting at the annual general meeting.

NOTICE OF ANNUAL GENERAL MEETING continued

- 9.4 Shareholders are advised, and strongly encouraged, to participate in the annual general meeting electronically and, for administrative ease, to make use of proxy voting as outlined in this notice.
- 9.5 Shareholders are further advised that in terms of section 63(1) of the Companies Act of South Africa, any person (including proxies) attending, participating in or voting at the annual general meeting must present reasonably satisfactory identification before being entitled to attend or participate in and vote at the annual general meeting. TMS is obliged to validate (in consultation with the company and, in particular, the company's transfer secretaries, Computershare Investor Services Proprietary Limited (Computershare), and your Central Securities Depository Participant (CSDP) each shareholder's entitlement to participate in and/or vote at the annual general meeting, before providing you with the necessary means to access the annual general meeting and the associated voting platform. Forms of identification include valid identity documents, driver's licences and passports.
- 9.6 All beneficial owners whose shares have been dematerialised through a CSDP, broker or nominee other than with "own name" registration, must provide the CSDP, broker or nominee with their voting instructions in terms of their custody agreement should they wish to vote at the annual general meeting. Alternatively, they may request the CSDP, broker or nominee to provide them with a letter of representation, in terms of their custody agreements, should they wish to participate in the annual general meeting electronically.
- 9.7 Unless you advise your CSDP, broker or nominee, in terms of the agreement between you and your CSDP, broker or nominee by the cut-off time stipulated

therein, that you wish to participate in the annual general meeting electronically or nominate a proxy to represent you at this annual general meeting, your CSDP, broker or nominee will assume that you do not wish to attend the annual general meeting or nominate a proxy.

- 9.8 Forms of proxy (which form may be found enclosed) must be dated and signed by the shareholder appointing a proxy and must be emailed to TMS at proxy@tmsmeetings.co.za. Forms of proxy must be received not later than 15:00 on Monday, 30 August 2021. Before a proxy exercises any rights of a shareholder at the annual general meeting, such form of proxy must be so delivered. Thereafter, forms of proxy must be handed to the chairperson of the annual general meeting before the appointed proxy may exercise any rights of the shareholder at the annual general meeting. If required, additional forms of proxy may be obtained from the registered offices of the company, the transfer secretaries or TMS, whose details are set out on the inside back cover.
- 9.9 Attention is drawn to the "Notes" to the form of proxy.
- 9.10 The completion of a form of proxy does not preclude any shareholder attending the annual general meeting.

By order of the board



Nictus Limited
Veritas Eksekuteurskamer Proprietary Limited
Company secretary

Bryanston
30 June 2021

ELECTRONIC PARTICIPATION

in the Nictus Limited virtual annual general meeting to be held on Wednesday, 1 September 2021

The annual general meeting

Shareholders or their proxies who wish to participate in the annual general meeting via electronic communication (participants), must apply to the company's meeting scrutineers to do so by emailing the form below (the application) to the email address of the company's meeting scrutineers, TMS, by no later than 15:00 on 30 August 2021. The email address is as follows: proxy@tmsmeetings.co.za.

Shareholders who have dematerialised their shares, other than those shareholders who have dematerialised their shares with "own name" registration, should contact their CSDP or broker in the manner and time stipulated in their agreement with their CSDP or broker:

- To furnish them with their voting instructions; and
- In the event that they wish to participate in the meeting, to obtain the necessary authority to do so.

Participants will be able to vote during the annual general meeting through an electronic participation platform. Such participants, should they wish to have their vote(s) counted at the annual general meeting, must provide TMS with the information requested below.

Each shareholder, who has complied with the requirements below, will be contacted between 30 August 2021 and 1 September 2021 via email/mobile with a unique link to allow them to participate in the virtual annual general meeting.

The cost of the participant's phone call or data usage will be at his/her own expense and will be billed separately by his/her own service provider.

The participant's unique access credentials will be forwarded to the email/cell number provided below.

Application form

Name and surname of shareholder _____

Name and surname of shareholder representative _____
(if applicable)

ID number of shareholder or representative _____

Email address _____

Cell number _____

Telephone number _____

Name of CSDP or broker _____
(if shares are held in dematerialised format)

SCA number/broker account number or _____

Own name account number _____

Number of shares _____

Signature _____ Date _____

By signing this form, I agree and consent to the processing of my personal information above for the purpose of participation in the annual general meeting.

ELECTRONIC PARTICIPATION continued

in the Nictus Limited virtual annual general meeting to be held on Wednesday, 1 September 2021

Terms and conditions for participation at the Nictus Limited annual general meeting to be held on 1 September 2021 via electronic communication

- The cost of dialling in using a telecommunication line/webcast/web-streaming to participate in the annual general meeting is for the expense of the participant and will be billed separately by the participant's own service provider.
- The participant acknowledges that the telecommunication lines/webcast/web-streaming are provided by a third party and indemnifies the company, the JSE and TMS and/or their third-party service providers against any loss, injury, damage, penalty or claim arising in any way from the use or possession of the telecommunication lines/webcast/web-streaming, whether or not the problem is caused by any act or omission on the part of the participant or anyone else. In particular, but not exclusively, the participant acknowledges that he/she will have no claim against the company, the JSE and TMS and/or its third-party service providers, whether for consequential damages or otherwise, arising from the use of the telecommunication lines/webcast/web-streaming or any defect in or from total or partial failure of the telecommunication lines/webcast/web-streaming and connections linking the telecommunication lines/webcast/web-streaming to the annual general meeting.
- Participants will be able to vote during the annual general meeting through an electronic participation platform. Such participants, should they wish to have their vote(s) counted at the annual general meeting, must act in accordance with the requirements set out above.
- Once the participant has received the link, the onus to safeguard this information remains with the participant.
- The application will only be deemed successful if this application form has been fully completed and signed by the participant and delivered or emailed to TMS at proxy@tmsmeetings.co.za and in the manner set out above.

Shareholder name _____

Signature _____ Date _____

Important: You are required to attach a copy of your identity document/driver's licence/passport when submitting the application.

FORM OF PROXY



Nictus Limited

(Incorporated in the Republic of South Africa)
Registration number RSA: 1981/011858/06
Registration number NAM: 781/11858
JSE share code: NCS
ISIN number: NA0009123481
(Nictus or the company)

To be completed by certificated shareholders and dematerialised shareholders with "own name" registration only

For use by shareholders of the company holding certificated shares and/or dematerialised shareholders who have elected "own name" registration, nominee companies of Central Securities Depository Participants' (CSDP) and brokers' nominee companies, registered as such at the close of business on Friday, 27 August 2021 (the voting record date), at the annual general meeting of the company to be held on Wednesday, 1 September 2021, commencing at 15:00 (South African time), or at any adjournment thereof.

If you are a dematerialised shareholder, other than with "own name" registration, do not use this form. Dematerialised shareholders, other than with "own name" registration, should provide instructions to their appointed CSDP or broker in the form as stipulated in the agreement entered into between the shareholder and the CSDP or broker.

I/We _____

of _____ (address)

being the holder/s of _____ shares in the company, do hereby appoint:

1. _____ or, failing him/her

2. _____ or, failing him/her

3. the chairperson of the annual general meeting,

as my/our proxy to attend, speak and, on a poll, vote on my/our behalf at the above-mentioned annual general meeting of members or at any adjournment thereof, and to vote or abstain from voting as follows on the ordinary and special resolutions to be proposed at such meeting:

	For	Against	Abstain	Precluded from voting in terms of the Companies Act of South Africa or the JSE Listings Requirements
Ordinary resolution 1: Re-election of Cornelius J de Vrye as a director				
Ordinary resolution 2: Re-election of Professor Barend J Willemse as a director				
Ordinary resolution 3: Re-election of Nicolaas C Tromp as a director				
Ordinary resolution 4: Election of Sarita Martin as a director				
Ordinary resolution 5: Non-binding approval of the remuneration policy				
Ordinary resolution 6: Non-binding approval of the remuneration implementation report				
Ordinary resolution 7: Re-election of Cornelius J de Vrye as a member and chairperson of the audit and risk committee				
Ordinary resolution 8: Re-election of Professor Barend J Willemse as a member of the audit and risk committee				
Ordinary resolution 9: Election of Sarita Martin as a member of the audit and risk committee				
Ordinary resolution 10: Reappointment of PricewaterhouseCoopers Inc. with the designated external audit partner being Jorge M Goncalves as the independent external auditor				
Ordinary resolution 11: Authority to issue ordinary shares				
Ordinary resolution 12: Signing authority				
Special resolution 1: Approval of non-executive directors' remuneration				
Special resolution 2: General authority to repurchase shares				
Special resolution 3: Financial assistance to entities related or inter-related to the company, in terms of section 45 of the Companies Act of South Africa				

Please indicate with an "X" in the appropriate spaces provided above how you wish your vote to be cast.

If you wish not to cast your votes in respect of less than all of the ordinary shares that you own in the company, however, insert the number of ordinary shares held in respect of which you desire to vote.

Signed at _____ on _____ 2021

Signature _____

Assisted by me, where applicable (name and signature) _____

- Each shareholder is entitled to appoint one or more proxies (who need not be a shareholder(s) of the company) to participate in place of that shareholder at the annual general meeting.
- A shareholder may insert the name of a proxy or the names of two alternative proxies of the shareholder's choice in the space provided, with or without deleting "the chairperson of the annual general meeting". The person whose name stands first on the form of proxy and who is present at the annual general meeting shall be entitled to act as proxy to the exclusion of the persons whose names follow.
- A shareholder's instructions to the proxy have to be indicated by the insertion of an "X" or the relevant number of votes exercisable by that shareholder in the appropriate box provided. Failure to comply with the above shall be deemed to authorise the chairperson of the annual general meeting, if the chairperson is the authorised proxy, to vote in favour of the ordinary and special resolutions at the annual general meeting, or any other proxy to vote or to abstain from voting at the annual general meeting, as he/she deems fit, in respect of all the shareholder's votes exercisable thereat.
- A shareholder or his/her proxy is not obliged to vote in respect of all the ordinary shares held by such shareholder or represented by such proxy, but the total number of votes for or against the ordinary and special resolutions and in respect of which any abstention is recorded may not exceed the total number of votes to which the shareholder or his/her proxy is entitled.
- Documentary evidence establishing the authority of a person signing this form of proxy in a representative capacity has to be attached to this form of proxy, unless previously recorded by the company's transfer secretaries or waived by the chairperson of the annual general meeting.
- The chairperson of the annual general meeting may reject or accept any form of proxy that is completed and/or received other than in accordance with these instructions and notes.
- Any alterations or corrections to this form of proxy have to be initialled by the signatory(ies).
- The completion and lodging of this form of proxy shall not preclude the relevant shareholder from participating in the annual general meeting to the exclusion of any proxy appointed in terms hereof, should such shareholder wish to do so.
- All beneficial owners of ordinary shares who have dematerialised their shares through a CSDP or broker, other than those shareholders who have elected to dematerialise their shares with "own name" registrations, and all beneficial owners of ordinary shares who hold certificated shares through a nominee, must provide their CSDP, broker or nominee with their voting instructions. Voting instructions must reach the CSDP, broker or nominee in sufficient time to allow the CSDP, broker or nominee to advise TMS of this instruction no less than 48 hours before the time appointed for the holding of the meeting. Should you, as the beneficial owner, however, wish to participate in the meeting, you may do so by requesting your CSDP, broker or nominee to issue you with a letter of representation in terms of the custody agreement entered into with your CSDP, broker or nominee. Letters of representation must be lodged with TMS not less than 48 hours before the time appointed for the holding of the meeting. Shareholders who hold certificated shares

NOTES TO THE FORM OF PROXY continued

with their own name and shareholders who have dematerialised their shares with "own name" registrations must lodge their completed proxy forms with TMS via email at proxy@tmsmeetings.co.za not less than 48 hours before the time appointed for the holding of the meeting (excluding Saturdays, Sundays and public holidays).

10. Forms of proxy have to be emailed to TMS at proxy@tmsmeetings.co.za. Forms of proxy must be received not later than 15:00 on Monday, 30 August 2021. Thereafter, forms of proxy must be handed to the chairperson of the annual general meeting before the appointed proxy may exercise any rights of the shareholder at the annual general meeting.

Summary of rights established by section 58 of the Companies Act of South Africa, as required in terms of subsection 58(8)(b)(i)

1. A shareholder may at any time appoint any individual, including a non-shareholder of the company, as a proxy to participate in, speak and vote at a shareholders' meeting on his or her behalf (section 58(1)(a)), or to give or withhold consent on behalf of the shareholder to a decision in terms of section 60 (shareholders acting other than at a meeting) (section 58(1)(b)).
2. A proxy appointment must be in writing, dated and signed by the shareholder, and remains valid for one year after the date on which it was signed or any longer or shorter period expressly set out in the appointment, unless it is revoked in terms of paragraph 6.3 or expires earlier in terms of paragraph 10.4 (section 58(2)).
3. A shareholder may appoint two or more persons concurrently as proxies and may appoint more than one proxy to exercise voting rights attached to different securities held by the shareholder (section 58(3)(a)).

4. A proxy may delegate his or her authority to act on behalf of the shareholder to another person, subject to any restriction set out in the instrument appointing the proxy (proxy instrument) (section 58(3)(b)).
5. A copy of the proxy instrument must be delivered to the company, or to any other person acting on behalf of the company, before the proxy exercises any rights of the shareholder at a shareholders' meeting (section 58(3)(c)) and in terms of the company's MOI at least 48 hours before the annual general meeting commences.
6. Irrespective of the form of instrument used to appoint a proxy:
 - 6.1 The appointment is suspended at any time and to the extent that the shareholder chooses to act directly and in person in the exercise of any rights as a shareholder (section 58(4)(a));
 - 6.2 The appointment is revocable unless the proxy appointment expressly states otherwise (section 58(4)(b)); and
 - 6.3 If the appointment is revocable, a shareholder may revoke the proxy appointment by cancelling it in writing or by making a later, inconsistent appointment of a proxy, and delivering a copy of the revocation instrument to the proxy and to the company (section 58(4)(c)).
7. The revocation of a proxy appointment constitutes a complete and final cancellation of the proxy's authority to act on behalf of the shareholder as of the later of the date stated in the revocation instrument, if any, or the date on which the revocation instrument was delivered as contemplated in paragraph 6.3 (section 58(5)).

8. If the proxy instrument has been delivered to a company, as long as that appointment remains in effect, any notice required by the Companies Act of South Africa or the MOI to be delivered by the company to the shareholder must be delivered by the company to the shareholder (section 58(6)(a)), or the proxy or proxies, if the shareholder has directed the company to do so in writing and paid any reasonable fee charged by the company for doing so (section 58(6)(b)).
9. A proxy is entitled to exercise, or abstain from exercising, any voting right of the shareholder without direction, except to the extent that the MOI or proxy instrument provides otherwise (section 58(7)).
10. If a company issues an invitation to shareholders to appoint one or more persons named by the company as a proxy, or supplies a form of proxy instrument:
 - 10.1 The invitation must be sent to every shareholder entitled to the notice of the annual general meeting at which the proxy is intended to be exercised (section 58(8)(a));
 - 10.2 The invitation or form of proxy instrument supplied by the company must:
 - 10.2.1 Bear a reasonably prominent summary of the rights established in section 58 of the Companies Act of South Africa (section 58(8)(b)(i));

- 10.2.2 Contain adequate blank space, immediately preceding the name(s) of any person(s) named in it, to enable a shareholder to write the name, and if desired, an alternative name of a proxy chosen by the shareholder (section 58(8)(b)(ii)); and
- 10.2.3 Provide adequate space for the shareholder to indicate whether the appointed proxy is to vote in favour of or against any resolution(s) to be put at the annual general meeting, or is to abstain from voting (section 58(8)(b)(iii));
- 10.3 The company must not require that the proxy appointment be made irrevocable (section 58(8)(c)); and
- 10.4 The proxy appointment remains valid only until the end of the annual general meeting at which it was intended to be used, subject to paragraph 7 (section 58(8)(d)).

CONTACT INFORMATION

Nictus Limited

(Nictus or the company)
(Incorporated in the Republic of South Africa)
Registration number RSA: 1981/011858/06
Registration number NAM: 781/11858
JSE share code: NCS
ISIN number: NA0009123481
www.nictuslimited.co.za

Registered office of the company

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South Africa

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Windhoek, Namibia

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Windhoek, Namibia

Company secretary

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